

**AGREEMENT
FOR THE OPERATION OF A
CONVENTION AND VISITORS BUREAU**

THIS AGREEMENT ("Agreement") is made and entered into this 21st day of June, 2014 (the "Effective Date") by and between the CITY OF SANTA CLARA, CALIFORNIA, a chartered California municipal corporation (herein "City") and the SANTA CLARA CHAMBER OF COMMERCE, INC., a California non-profit corporation, [dba SANTA CLARA CHAMBER OF COMMERCE AND CONVENTION-VISITORS BUREAU, ("Chamber")]. City and Chamber may be referred to herein individually as a "Party" or collectively as the "Parties to this Agreement".

IT IS HEREBY AGREED BY AND BETWEEN CITY AND CHAMBER, as follows:

1. Overview of the Santa Clara Chamber of Commerce and Convention-Visitors Bureau's Operations.

The Santa Clara Chamber of Commerce and Convention-Visitors Bureau currently provides three distinct services to the community as set forth in Exhibit "A" attached and incorporated by this reference. The City funds Chamber for two of these services: i.e., the operation of (1) the Convention and Visitors Bureau; and (2) the Convention Center. The third service, the Chamber of Commerce's operations, is to be financed by its members. This Agreement addresses the relationship of the City with the Chamber's Convention and Visitors Bureaus operations only.

2. Purpose of this Agreement.

Tourism is presently an important industry to the inhabitants of City. In the future, it is anticipated that tourism will become an increasingly important industry to the residents of City, as cultural and recreational facilities are developed which will attract visitors. Tourism provides jobs and income not only to those who are directly involved in providing cultural and recreational facilities, but also to those who provide the goods and services to visitors. For these reasons, the promotion of tourism is in the interest of the people in City.

This Agreement provides for the continuation of Chamber's Convention and Visitors Bureau services. These services by Chamber were originated in an Agreement for Tourist and Convention Bureau dated March 4, 1975. The Convention and Visitors Bureau is presently engaged in diverse activities to promote tourism and commerce within City. The operations of a Convention and Visitors Bureau presently conducted by Chamber have shown success. Additionally, this Agreement provides for Chamber's marketing services for City's Convention Center.

It is also the purpose of this Agreement to provide for such reporting and accounting by Chamber to City that will enable City to determine and verify that the money paid by City to Chamber is usefully and properly expended by Chamber in accordance with the stated purposes

of this Agreement for Convention and Visitors Bureau activities. Chamber is to maintain separate accounting for its Convention and Visitors Bureau activities.

3. Information Services.

Chamber shall continue the operations of the Convention and Visitors Bureau (herein "CVB") and carry out the purposes of this Agreement. In operating such Bureau, Chamber will at all times during the term of this Agreement provide visitor information services at a location (or locations) convenient and accessible to visitors.

4. Preparation and Dissemination of Pamphlets.

Chamber will prepare suitable pamphlets and brochures to inform visitors (and potential visitors) to City of the convention facilities and tourist attractions, which are available. Chamber will distribute the pamphlets and brochures to the public and provide City with copies of the pamphlets.

5. Convention and Visitor Bureau Activities.

Chamber, through its CVB activities, shall provide at least the services and activities summarized in Exhibit "A," attached hereto and incorporated herein by this reference, throughout fiscal year 2014-2015. Chamber shall conduct sufficient meetings throughout the fiscal year with hotel and motel marketing, sales and management personnel to coordinate activities with CVB.

The Santa Clara Chamber of Commerce will continue to operate a "Store of City Imprinted Items" (hereafter City Store) at its 1850 Warburton Avenue address. Items will be sold to the public and the price of each item will include supplier's costs, set-up and shipping charges, handling/overhead costs, plus sales tax. The scope of performance is summarized in Exhibit "A." The Chamber agrees to an annual auditing and report of activity on the City Store. The report shall be prepared and forwarded to the City (Attn: Director of Finance) no later than thirty (30) days after the end of the Chamber's fiscal year (July 31, 2015).

6. Activity Reports to City.

Chamber will provide to City (Attn: Director of Finance) a quarterly activity report of the activities of CVB, which will include:

- A. Numbers of convention leads mailed to hotels;
- B. Site inspections conducted;
- C. Conventions and trade shows booked, along with estimated delegates and attendees and estimated room nights blocked;

- D. Information on numbers of convention groups to which CVB provided convention services; and,
- E. Information on trade shows attended, sales missions conducted and other related activities of the CVB.

At the end of the fiscal year, a yearly summary report will be submitted by Chamber to City, which will include all activities of the CVB. The report should be received by the City (Attn: Director of Finance) no later than July 31, 2015.

7. Membership in Associations.

Chamber may become a member of convention and tourist associations, which in the reasonable opinion of Chamber are useful in promoting the development of tourism and conventions in City.

8. Payments by CITY.

City will pay Chamber, for its CVB activities, a sum not-to-exceed one million five hundred twenty-one thousand, five hundred and twenty-six dollars (\$1,521,526.00). The Chamber's 2014-2015 Proposed Budget item identified as rent (\$91,232) is interpreted to include the expense attributed to the occupancy of space by the CVB for its operations in a building owned by the Santa Clara Chamber of Commerce, Inc. This rental amount is being paid by City as part of its appropriation to Chamber discussed herein. In no event shall City's payment as provided herein exceed the sum of one million five hundred twenty-one thousand, five hundred and twenty-six dollars (\$1,521,526.00) or the sum of the pro-rata monthly payments paid up to the time of termination.

City will pay Chamber said amount in twelve monthly payments as follows: one payment beginning July 1, 2014 in the amount of one hundred twenty-six thousand seven hundred and ninety-two dollars (\$126,792.00) and eleven consecutive payments of one hundred twenty-six thousand, seven hundred and ninety-four dollars (\$126,794.00) beginning August 1, 2014 through June 30, 2015. The obligation of City to make monthly payments is expressly subject to the condition that Chamber is not in default under the terms of this agreement at the time of payment, the agreement has not been previously terminated, and subject to budget appropriations.

9. Termination of Agreement.

The term of this Agreement shall begin on July 1, 2014, and end on June 30, 2015, with the exception of paragraph 12 and 15, which shall survive the termination of this Agreement, unless sooner terminated. Either Party may terminate this Agreement by giving at least ninety (90) calendar days' written notice (prior to the effective date of termination) to the other. This Agreement shall terminate forthwith ninety (90) calendar days following the date said written notice is given by personal delivery or deposit in the mail by certified or registered mail, with the exception of paragraph 12 and 15, which shall survive the termination of this Agreement.

10. No Pledging of City's Credit.

In no event shall Chamber have the right or power to pledge the credit of City or incur any obligation in the name of City. Chamber will save and hold harmless City, its Council, officers, and employees from any and all claims arising out of Chamber's performance of this Agreement. Chamber agrees to pay to City any costs incurred by City, including reasonable attorney's fees and court costs, in defending against a claim based on any written or oral agreement which is in violation of the provisions of this paragraph.

11. No Third Party Beneficiary.

This Agreement shall not be construed or deemed to be an agreement for the benefit of any third party or parties, and no third party or parties shall have any claim or right of action hereunder for any cause whatsoever.

12. Accounting.

On July 31, 2015, Chamber shall provide to the City (Attn: Director of Finance) a detailed statement showing the performance of this Agreement by Chamber, an itemized statement of each expenditure made by Chamber in performance of this Agreement, and any other documentation which City may request to enable City to determine whether any expenditure made in performing this Agreement is necessary, reasonable, and/or not funded in whole or in part under any other agreement or from any other source of income. Should City make such determination in its sole discretion, the Chamber shall pay any amounts the City deems owing to the City within thirty (30) days following presentation of an invoice from the City. Chamber shall maintain books and records adequate to disclose receipts and payments of the contribution by City and such books and records shall be available for inspection at reasonable times for the term of this Agreement and for three years following by authorized City employees or an auditor designated by City. Any travel or entertainment expense incurred in performing this Agreement shall be verified by a statement and invoice.

13. Auditing.

Chamber shall provide to the City (Attn: Director of Finance) an audit to be conducted by an independent, certified public accountant. The audit shall be submitted to the City Manager no later than five (5) months after the close of the audit year (November 30, 2015). Chamber shall cooperate with City request(s) for additional information concerning expenditures and CVB activities pursuant to this contract, including providing access to records.

14. Amendments to Agreement.

This Agreement may be changed by written agreement between the Parties. Any amendments shall be approved by the City Council of City.

Except as provided above, no term, condition, or provisions in this Agreement may be changed by an official, employee or any other person acting, or purporting to act, on behalf of

City. Any oral or written agreement which purports to change or modify any term, condition, or provision of this Agreement which is not in writing and is not signed and approved as required hereinabove shall be void and of no force and effect.

Chamber agrees to pay to City any costs incurred by City, including reasonable attorney's fees and court costs, in defending against a claim based on any written or oral agreement which is in violation of the provisions of this paragraph.

15. Hold Harmless/Indemnification.

To the extent permitted by law, Chamber agrees to protect, defend, hold harmless and indemnify City, its City Council, commissions, officers, agents, and employees from and against any claim, injury, liability, loss, cost, and/or expense or damage, however same may be caused, including all costs and reasonable attorney's fees in providing a defense to any claim arising from Chamber's acts, errors, or omissions with respect to or in any way connected with the work performed by Chamber pursuant to this Agreement.

16. Insurance.

Chamber shall purchase and maintain, as well as provide City with proof of insurance policies with coverage(s), amounts and in a form acceptable to City Attorney's Office as set forth in Exhibit "C" attached hereto and incorporated herein by this reference.

17. Nonassignment.

Except as expressly agreed, in writing, by City, all services required to be rendered hereunder shall be performed by Chamber. Chamber shall not otherwise subcontract or delegate to others the work and promotional activities to be performed under this Agreement.

18. Chamber is an Independent Contractor.

Chamber agrees that in performing the work required under this Agreement, it is not an agent or employee of City but an independent contractor for professional services with full rights to manage its employees subject to the requirements of the law. All persons employed by or contracted with Chamber to furnish labor and/or materials in connection with the work under this Agreement are not employees of City in any respect.

19. Fair Employment.

Chamber shall not discriminate against any employee or applicant for employment because of race, color, creed, national origin, gender, sexual orientation, age, disability, religion, ethnic background, or marital status, in violation of state or federal law.

20. **Notices.**

All notices to the parties hereto shall, unless otherwise requested in writing, be sent to City addressed as follows:

To City at:

CITY MANAGER'S OFFICE
Attention: City Manager
1500 Warburton Avenue
Santa Clara, CA 95050
or by facsimile at (408) 241-6771

To Chamber at:

SANTA CLARA CHAMBER OF COMMERCE, INC.
Attention: General Manager
1850 Warburton Avenue
Santa Clara, CA 95050
or by facsimile at (408) 244-7830

21. **Captions.**

The captions of the various sections, paragraphs and subparagraphs are for convenience only and shall not be considered or referred to in resolving questions of interpretation.

22. **Governing Law Venue:**

This Agreement shall be governed and construed in accordance with the law of the State of California. Any action regarding this Agreement or the performance thereof shall be brought in the Santa Clara County Superior Court, San Jose, or the Northern district of California, San Jose Branch.


23. **Compliance with Ethical Standards.**

Contractor shall:

- a. read Exhibit C, entitled, "ETHICAL STANDARDS FOR CONTRACTORS SEEKING TO ENTER INTO AN AGREEMENT WITH THE CITY OF SANTA CLARA, CALIFORNIA," attached and incorporated by this reference; and,
- b. execute Exhibit D, entitled, "AFFIDAVIT OF COMPLIANCE WITH ETHICAL STANDARDS" attached and incorporated by this reference.

The Parties acknowledge and accept the terms, conditions and obligations of this Agreement as evidenced by the following signatures of their duly authorized representatives. It is the intent of the Parties that this Agreement shall become operative on the Effective Date.

CITY OF SANTA CLARA
A chartered California municipal corporation




RICHARD E. NOSKY, JR.
City Attorney




JULIO J. FUENTES
City Manager
1500 Warburton Avenue
Santa Clara, CA 95050
Telephone: (408) 615-2210
Fax: (408) 241-6771

ATTEST:

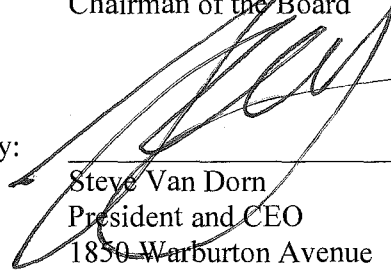


ROD DIRIDON, JR.
City Clerk

SANTA CLARA CHAMBER OF COMMERCE, INC.
[dba SANTA CLARA CHAMBER OF COMMERCE
AND CONVENTION-VISITORS BUREAU]

By: 

Elizabeth Williams
Chairman of the Board

By: 

Steve Van Dorn
President and CEO
1850 Warburton Avenue
Santa Clara, CA 95050
Telephone: (408) 244-9660
Facsimile: (408) 244-7830



CHAMBER OF COMMERCE & CONVENTION - VISITORS BUREAU

May 7, 2014

The Honorable Mayor and City Council
City of Santa Clara
1500 Warburton Avenue
Santa Clara, California 95050

Dear Mayor and Council:

This information packet will be referenced when the Convention and Visitors Bureau and Convention Center budgets are presented to you on May 13, 2014.

Organization - Pages 1 through 5 and page 17

These pages address our organization structure, a listing of Directors, an explanation of how the organization is funded, and staff organizational charts for the Convention and Visitors Bureau and the Convention Center.

Convention and Visitors Bureau - Pages 6 through 12 and 18


Page 6 is an activity report for the Convention Sales, Marketing & Services Department through April 30, 2014 of the 2013-2014 fiscal year. Pages 7 through 12 are the 2014-2015 Convention and Visitors Bureau program summaries. Page 18 outlines the 2014-2015 Convention and Visitors Bureau budget request summary. As is shown on this page, the contract request from the City is \$1,521,526, no increase over last year with an overall budget decrease of \$23,719 (1.5%).

Convention Center - Pages 13 through 16 and 19

Page 13 is an activity report for the Convention Center by type of business through April 24, 2014 of the 2013-2014 fiscal year. Pages 14 through 16 are the 2014-2015 Convention Center program summaries. Page 19 is the 2014-2015 Convention Center budget request summary. Income is projected to increase by \$750,311 (13%) and expenses by \$673,156 (12%).

The projected net profit of \$392,169 will result in a contribution to the General Fund. This represents the third consecutive year we are projecting the convention center will make a profit and contribute positively to the City's General Fund.

Respectfully,



Steve Van Dorn
President & CEO

**AGREEMENT
FOR THE OPERATION OF A
CONVENTION AND VISITORS BUREAU**

EXHIBIT "A"

**Santa Clara Convention-Visitors Bureau
2014-15 Program Summary
*See attached***

"City Store" Scope of Performance

The Santa Clara Chamber of Commerce/Convention & Visitors Bureau will continue operation of a City Store at its 1850 Warburton Avenue address. Items will be sold at net cost to the public. However, the price of each item will include supplier's costs, set-up and shipping charges, handling/overhead costs, plus sales tax. The overhead costs are included in the price of each item by rounding the price of that item up to the next whole dollar. Items in the store will be sold during the normal business hours of the Convention and Visitor's Bureau.

The City of Santa Clara will fund the upfront costs of items that have been approved by the City Manager, Deputy City Manager and City Clerk. The Chamber may wish to sell other items, which will not need Council approval, as they will not be paid for by the City.

The Chamber will order the items, keep an inventory of items on hand, and keep an accurate accounting of items sold. Funds received for items sold will be held in a checking account specifically earmarked City Store Fund. The total dollar value of goods in inventory plus the revolving fund will be maintained at approximately \$28,500 unless adjusted by the Santa Clara City Council or reduced by items paid in advance. As needed, items will be reordered when inventories are reduced and the revenues received for sales will be used to pay for the re-ordered items.

The Chamber is responsible for tracking all the proceeds from the merchandise. The Chamber is responsible for reporting and paying all the taxes on the City Store. The Chamber agrees to an annual auditing and reporting of activity on the City Store. The report shall be prepared and forwarded to the City no later than thirty (30) days after the end of the Chamber's fiscal year.

At such time as the City may desire, the Chamber will order additional items per a request of the City Manager's Office, and arrangements for payment will be provided by the City. The City may wish to obtain items from the Store. The Chamber will invoice the items to the City Manager's Office, including sales tax.

If the City Store closes, the City will receive the upfront costs authorized by Council and approved by the City Manager or the remainder of the merchandise in the City Store, or a combination of the funds and merchandise.

Over the term of this agreement, the Chamber will also work with the City to set up and maintain a functioning online store for the City and the general public to purchase goods via an online site linked through the City website. The Chamber will conduct the market research on available services including a benchmark of surrounding cities and the services that they use. The Chamber will work with the City to select the service and in the design, implementation and tracking of website functionality and sales. This new service will be set up within a reasonable time frame and by no later than the term of the agreement.

SANTA CLARA
Chamber of Commerce &
Convention-Visitors Bureau

ORGANIZATION



**Santa Clara Chamber of Commerce
& Convention-Visitors Bureau**

2013-2014 BOARD OF DIRECTORS

David Tobkin – David Tobkin, CPA
Doron Noyman – KeyPoint Credit Union
Joe Sweeney – Arcadia Graphix
Elizabeth Williams – The Tech Museum
Barbara Ratcliffe – Biltmore Hotel & Suites
Paul Dines – Edward Jones Investments
Dick Johnston – Graphic Packaging International
Miles Barber – Santa Clara Weekly
Lidia Blair – Pizza Party
Chris Boyd – Kaiser Permanente
Ed Costa – Neto's Sausage
Dave DeLozier – Peterson Insurance
Sam Kabert – Value Business Products
Ravinder Lal – The UPS Store
Phil Lindecker – Tricord Tradeshow
Jim Mercurio – San Francisco 49ers
Sashi Lata Nand – S&S Gifts
Gary Nobile – Better Homes & Garden Real Estate
Jan Eric Nordmo – Off the Wall Soccer
Daniel Peck – Mission College
Shawn Reynolds – Owens Corning
Kent Russell – California's Great America
Joe Siecinski – Actioncoach of Santa Clara
Erich Smith – Hilton Santa Clara
Rusty Weekes – Santa Clara University

**SANTA CLARA
CHAMBER OF COMMERCE &
CONVENTION-VISITORS BUREAU**

Operations Funding

CHAMBER OF COMMERCE

Funded by membership dues and services

CONVENTION-VISITORS BUREAU

Funded by services and
a contract with the City of Santa Clara

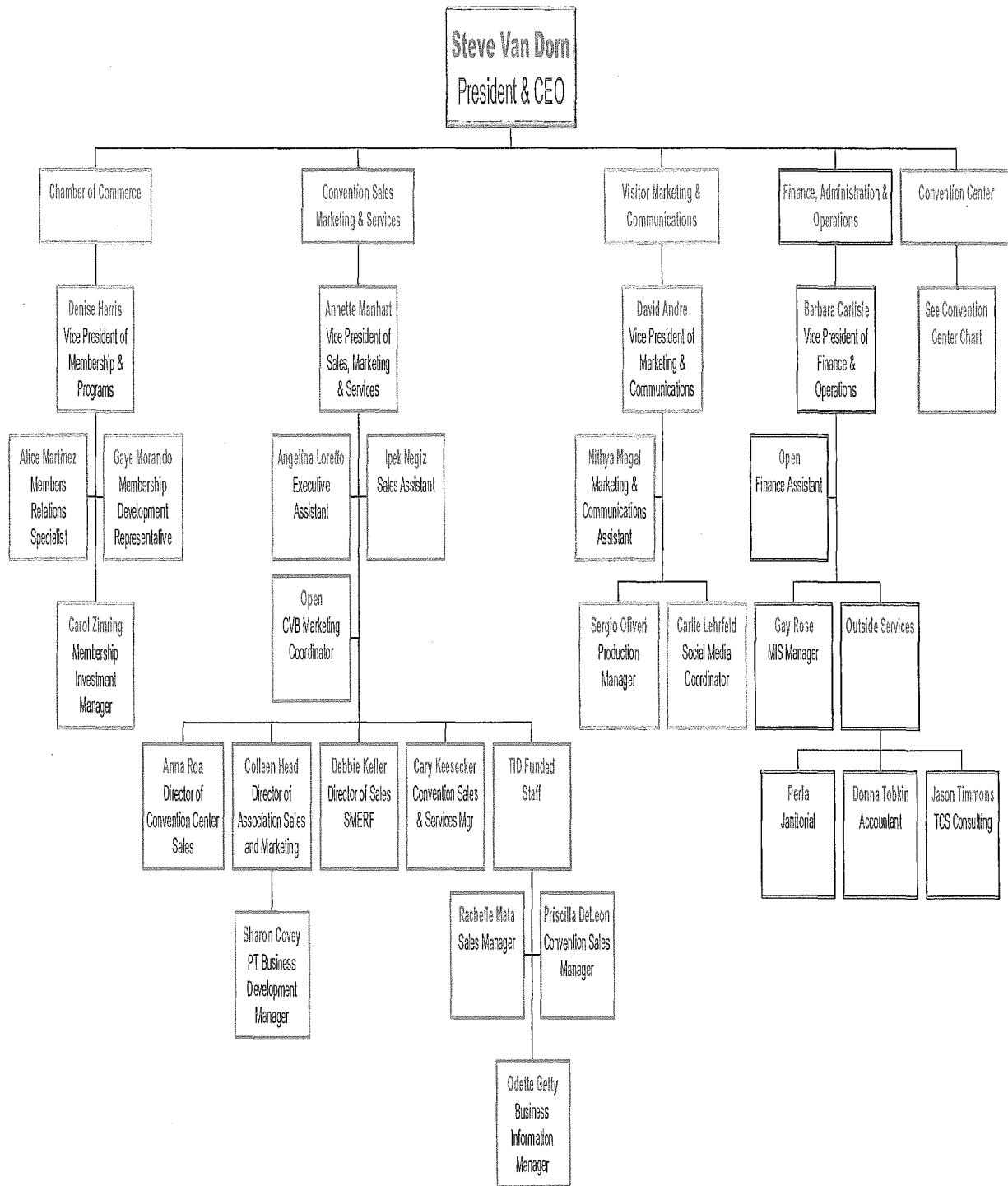
CONVENTION CENTER

Funded by a contract with the City of Santa Clara

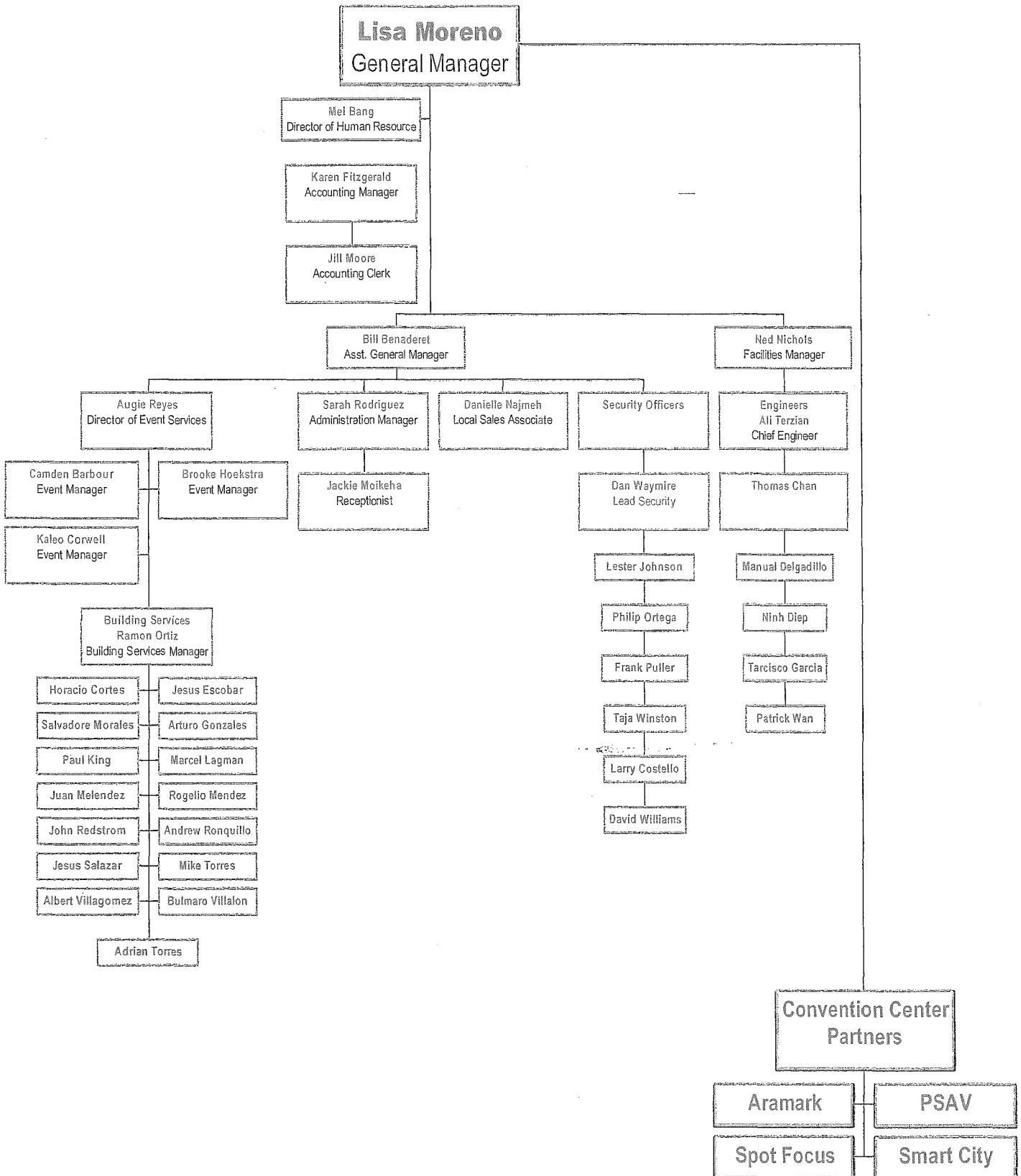
TOURISM IMPROVEMENT DISTRICT

Funded by an assessment
from nine hotels surrounding the Convention Center

SANTA CLARA CHAMBER OF COMMERCE & CONVENTION-VISITORS BUREAU



SANTA CLARA CONVENTION CENTER



CONVENTION SALES, MARKETING & SERVICES

2013-2014 LEADS and BOOKINGS

As of April 30, 2014

**333 CONVENTION AND TRADESHOW LEADS
REPRESENTING A DELEGATE COUNT OF 379,348
AND 204,106 HOTEL ROOM NIGHTS**

**115 GROUPS BOOKED IN HOTELS
AND/OR THE CONVENTION CENTER
REPRESENTING A DELEGATE COUNT OF 241,623
AND POTENTIAL BOOKED ROOM NIGHTS OF 68,112**

CONVENTION SERVICES

As of April 30, 2014

54 GROUPS SERVICED WITH 91,700 DELEGATES

SANTA CLARA CONVENTION-VISITORS BUREAU
CONVENTION SALES, MARKETING AND SERVICES

2014-2015 Program Summary

The Santa Clara Convention-Visitors Bureau's (SCCVB) mission is to market and sell the City of Santa Clara as an overnight destination for the economic benefit of the community.

The vision of the SCCVB is "leading the way in service, sustainability and innovation as a destination for the leisure, business, sports and conference travelers."

The goal of the SCCVB is to increase City revenues by increasing visitor and convention spending in hotels, the Convention Center and other businesses in the City as measured by hotel occupancy tax, tourism improvement assessment and retail tax revenues to the City of Santa Clara.

Convention Sales & Marketing Targeted Areas:

- Local, state, regional, national & international corporate, association and SMERF (social, military, educational, religious, fraternal) and sports groups
- Convention center and in-house corporate mid-week business
- City-wide groups
- Short term in-house and convention center groups
- Groups that meet over "need periods" (holidays and weekends in June, July, August, November & December)
- State, regional and national associations with emphasis on state and regional weekend/holiday need period business and groups that can pay the mid-week room rates

Convention Sales, Marketing, and Services Programs:

The Convention Sales, Marketing and Services Programs are facilitated by:

- Research/prospecting new client opportunities
- Exhibiting in key tradeshow
- Attending industry related meetings and sponsoring special industry related events
- Performing sales calls, site inspections and city presentations to prospective businesses & organizations showcasing the City of Santa Clara, the hotels, convention center and other city attractions
- Implementing direct mail, e-marketing and e-blasts
- Advertising in key trade publications, newsletters, directories and social media
- Providing exemplary service to all events, delegates and visitors that meet in our City

Convention Sales & Marketing Materials:

- Sales Kits and Promotional Materials
- Special Events / Promo's / E-marketing/Newsletters
- Exhibit Booths & Quick Screens
- Internet: www.santaclara.org & siliconvalleymeetings.com
- Print & Online Advertising Placements

Convention Sales, Marketing and Services (continued)

Memberships:

- **CalSAE** - California Society of Association Executives
- **MPI** - Meeting Professionals International
 - **NCCMPI** - Northern California Chapter of Meeting Professionals International
 - **MPISSN** - Sacramento - Nevada Chapter of Meeting Professionals International
- **ASAE** - American Society of Association Executives
- **IAEE** - International Association of Expositions & Events
- **HSMAI** - Hospitality Sales & Marketing Association International
- **PCMA** - Professional Convention Management Association
- **SFTravel** –Association

Involvement in industry chapter meetings, trade shows, luncheons and sponsorships:

- **CalSAE** - California Society of Association Executives Seasonal Spectacular Trade show, Spring Trade Show and monthly/quarterly meetings
- **MPI** - Meeting Professionals International/Northern California & Sacramento – Nevada Chapters monthly/quarterly meetings & trade shows (all markets)
- **Smart Meetings** - Reverse trade show
- **Collaborate Marketplace** - Reverse trade show
- **IAEE** - International Association of Exhibitions & Events trade show and quarterly meetings
- **Rejuvenate** - Religious trade show/conference
- **Teams** – Sports trade show
- **Connect** - Association Market trade show
- **HSMAI West** – Association Market trade show
- **Helms Briscoe** – Third party planner conference
- **Connect Sports** – Sports trade show
- **Conference Direct** – Third party planner conference
- **Int'l Association of Hispanic Meeting Planners** – Trade show

Telemarketing & E-blasts (all markets):

- Sacramento and Bay Area phone blitz and quarterly e-blasts (all markets)
- Southern California (Orange County and San Diego) e-blast and phone blitz
- Regional & east coast areas e-blast and phone blitz
- Lost business & groups that have cancelled (past 5 years)

Sales Trips and Special Events:

- Monthly local/Bay Area corporate, association and SMERF(social, military, educational, religious, sports and fraternal groups/organizations) sales calls/client luncheons
- Monthly state association/SMERF sales trips to Sacramento/Bay Area
- Southern CA Sales Calls
- Cirque du Soleil Client Event
- Bay Area Client Special Event at the Convention Center
- TID Special Event w/Stadium, Convention Center & Great America

Convention Sales, Marketing and Services (continued)

Lead Generating Programs

- Santaclara.org
- Cvent
- siliconvalleymeetings.com

Convention Advertising

We will continue to solicit business for Santa Clara and develop new ways of getting our message to meeting planners and their delegates by assessing all potential business, with special attention to the holidays, weekends, the months of June, July, August, November and December

All advertisements and trade shows in the fiscal year of 2014-2015 will be paid by the Tourism Improvement District.

Convention Services

We provide information & services to the meeting planner, conference delegates, Chamber members and the visitor which include:

- Information & service material to groups with events taking place in Santa Clara
- Visitor guides, literature on local attractions, outdoor fields in the area for sports events, applicable transportation options/rates service materials to convention definite groups
- Welcome letters from Mayor/City Official & assistance with obtaining a City Official/Mayor for General Sessions
- Pre-conference attendee promotions, site inspections, assistance with welcome signs sponsorship assistance, offsite event locations information and proposals, customized city maps, attendee websites & micro-sites, surveys, city permits road closures, props and décor assistance, photography and videotaping referrals, airport and local advertising assistance, community service events for attendees and keynote speaker referrals
- Meeting and crisis needs, on-site registration service
- Local education opportunities volunteer recruitment opportunities & local vendor referrals
- Networking dine-around with Santa Clara restaurants
- Discount Coupon Program and upcoming convention posters to be distributed to the local shops
- List of medical services and hospitals in area for emergency

VISITOR MARKETING & COMMUNICATIONS

Publications | Visitor Services | Web | Mobile | Social Media | Advertising | Communications
| Consumer Marketing | Leisure Group Sales | Santa Clara Sports Group |
Tourism Improvement District

2014-2015 Program Summary

Marketing and Communications staff is responsible for the Convention and Visitors Bureau's (CVB) publications, visitor services, web and mobile sites, Social Media, consumer marketing, leisure group sales, communications, Santa Clara Sports Group (SCSG), and leisure and electronic marketing for the Tourism Improvement District (TID).

The department manages three websites, mobile site, iPhone and Android apps., and numerous Social Media channels including *Visit Santa Clara* and *Santa Clara Convention Center*. Staff also produces monthly Convention and Leisure eBlasts as well as the Official Santa Clara Visitors Guide brochure.

Consumer marketing sales efforts focus on creation of a consumer focused web page highlighting hotel/theme park packages. Leisure group sales target the student and youth market and also the Pacific Rim market with emphasis on the Japanese traveler. Communications include the writing and distribution of media releases to local and national press and leisure and convention trade, resulting in over a half-million dollars of trackable free publicity annually.

Staff

David Andre - Vice President of Marketing & Communications
Nita Magal - Marketing & Communications Assistant
Sergio Oliveri - Production Manager

Publications

Official Visitors Guide Brochure; Monthly Chamber/CVB Newsletter; & Destination/Membership Directory
Official Visitors Guide Brochure - Produced by revenue generated in-house from advertisers and distributed in brochure racks at California Welcome Centers and Mineta San Jose International Airport.

Visitor Services

Respond to written, telephone, and website requests for information.
Fulfill requests generated from advertising.
Share consumer *requests* with hotel community.
Operate Chamber Store selling discounted visitor attraction tickets and Santa Clara themed merchandise.

Websites

Department develops new content, updating three websites: SantaClara.org, SantaClaraSportsGroup.org, and SiliconValleyMeetings.com. The SantaClara.org site averages 45,000 + unique users per month.
The site is the #1 source for convention/meeting leads, primary promotional vehicle for hotel/theme park packages, drives in-house attraction ticket sales, and also publicizes both convention and community events.

Visitor Marketing & Communications (continued)

Mobile

Maintain SantaClara.mobi site through mobile focused content and design. Mobile site is averaging 6,000 + unique visits per month. The department also manages mobile Apps on both the iPhone and Android platforms.

Social Media

Manage *Visit Santa Clara, Santa Clara Convention Center, Santa Clara Sports, WrestleMania 31* and *Super Bowl 50* Social Media channels on Facebook, Twitter, YouTube, LinkedIn, Trip Advisor, Pinterest, Google +, and Instagram.

Highlights:

<i>Facebook:</i>	16,000+ Likes on Visit Santa Clara & Convention Center
<i>Twitter:</i>	3,000+ Followers on Visit Santa Clara & Convention Center
<i>YouTube Channels :</i>	20,000+ Video Views
<i>LinkedIn Group:</i>	200+ Opt-in Meeting and Event planners
<i>Trip Advisor:</i>	1,500+ Monthly page views for <i>Santa Clara Vacations</i>
<i>Pinterest:</i>	220+ Followers
<i>Google +</i>	47,000+ Views
<i>Instagram</i>	Nearly 100 Followers

Advertising

Produce print and electronic ads in-house for Convention and Visitors Bureau (CVB). Place advertising artwork with publications and electronic outlets. Manage Tourism Improvement District (TID) advertising in lieu of ad agency.

Communications

Media Releases: Write and distribute to local and national media and to convention and leisure trade publications. Releases have resulted in over a half-million dollars of track able FREE publicity for the Convention Center, hotels, and attractions.

eBlasts – Submit copy and photos and oversee production of convention and leisure eBlasts in conjunction with contracted e-Marketing company Destination Advantage. eBlasts are sent to an opt-in list of subscribers.

Tradeshows

Student and Youth Travel Association (SYTA) – Student and youth is a primary leisure group market. Large groups visit California's Great America and/or local tech museums such as the Intel Museum resulting in group weekend stays at Santa Clara hotels.

Pacific Rim Receptive Tour Operator Reception – Host approximately 30 Los Angeles and San Francisco based Japanese and Chinese receptive tour operators to an evening presentation and reception highlighting Santa Clara hotels and visitor attractions.

Santa Clara Sports Group (SCSG)

Facilitate quarterly SCSG meetings among city's sports venues.
Increase attendance at city sporting events and develop new events.
Manage SCSG microsite and social media.

Visitor Marketing & Communications (continued)

Tourism Improvement District (TID)

Manage TID Leisure & Electronic Marketing programs. TID funds assist CVB in marketing the destination and eight TID hotels. The majority of funds are used for electronic marketing, including pay-per-click (PPC) campaigns on Google, LinkedIn, and Facebook and search engine optimization (SEO). Also included is the production of monthly eBlasts as well as new web content.

Funds also supplement leisure print advertising and enable CVB to advertise in the California Visitors Guide and the Sacramento and Fresno Bee newspapers.

CONVENTION CENTER

EVENTS HELD AT CENTER

FISCAL YEAR 2013-2014

As of April 24, 2014

61 CONVENTIONS
99,560 DELEGATES / ATTENDEES

21 TRADESHOWS
29,200 DELEGATES / ATTENDEES

42 PUBLIC SHOWS
43,300 ATTENDEES

390 MEETINGS AND BANQUETS
167,600 ATTENDEES

TOTALS
514 EVENTS
339,660 ATTENDEES

SANTA CLARA CONVENTION CENTER
Convention Center Sales, Marketing, Services and Operations

2014-2015 Program Summary

The Santa Clara Convention Center's (SCCC) mission is to maximize revenue and economic impact to the City of Santa Clara through meetings, conventions, special events and trade shows by successfully marketing the destination alongside the Santa Clara Convention-Visitor's Bureau. We are empowered, professional team members committed to providing quality facilities and first-class services.

The vision of the SCCC is "leading the way in service, quality, sustainability and innovation as a world class facility, in a world class City."

The goal of the SCCC is to maximize event bookings, while providing our guests with outstanding service, consistently exceeding expectations, and in a manner that secures future business and economic stability.

Convention Center Sales & Marketing Targeted Areas (Center & ARAMARK):

- Local, state, regional, national & international corporate, association and SMERF (social, military, educational, religious, fraternal) and sports groups
- Corporate, social, non-profit, religious business
- City-wide groups
- Short term (less than 6 months but up to a year) business

Convention Center Sales & Marketing Responsibilities (Center & ARAMARK):

The Santa Clara Convention Center Sales & Marketing are facilitated by:

- Research prospecting new client opportunities
- Solicit new business within assigned market segments
- Ability to respond to requests for proposals (RFP's) and customers in a timely manner
- Solicit new business and cold calling to planners and companies for potential business leads
- Determine and recommend prospective customers by analyzing historical and other statistical information
- Advertising in key trade publications, newsletters, directories and social media
- Participate/Exhibit with CVB in trade shows, conventions, and promotional events with the industry and customer organizations
- Performing sales calls, site inspections and presentations to prospective businesses & organizations showcasing the convention center and other city attractions
- Implementing direct mail, e-marketing and e-blasts
- Providing exemplary service to all events, delegates and visitors that meet in our convention center
- Within established parameters, quote and negotiate prices with customer representatives
- Upon closing, coordinate and follow up by Event Manager to ensure delivery of superior customer service
- Prepare contracts & other reports as needed
- Liaison between the convention center and our other exclusive/preferred partners
- Provide a qualified list of business contacts, preferred vendors, and other services offered by the City of Santa Clara and Chamber of Commerce

Convention Center (continued)

- Establish our position in the competitive landscape through competitive analysis in order to grow market share through new business and retention efforts by creating loyalty
- Leverage market research, competitive intelligence and customer data to create strategic revenue driving programs and enhance our customer's experience

Convention Sales & Marketing Materials (Center & ARAMARK):

- Sales Kits and Promotional Materials
- Special Events / Promo's / E-marketing/Newsletters
- Website: www.santaclara.org
- Print & Online Advertising Placements in various industry publications

Memberships:

- MPI – Meeting Professionals International
 - NCCMPI - Northern California Chapter of Meeting Professionals International
 - IAVM – International Association of Venue Managers

Sales Meetings, Trips, and Special Events (Center & ARAMARK):

- Monthly local/Bay Area corporate, association and SMERF(social, military, educational, religious, sports and fraternal groups/organizations) sales calls/client luncheons
- Monthly sales team meetings
- Plan and facilitated yearly Open House
- Set-Up various perspective client tours/luncheons

Lead Generating Programs

- Santaclara.org
- Cvent
- Starcite
- Santa Clara Convention and Visitors Bureau

Convention Center Operations

- Event Management Team
- Administration Team
- Building Services Team
- Engineering Team
- Security Team
 - Customize menus & Design
 - Executive Culinary team
 - Décor
 - Fine dining
 - Flawless execution
 - Creativity and Inspiration for every event

Convention Center (continued)

Convention Center Partners

- ARMARK (Food/Beverage)
 - Outside Sales
 - Off Premise catering
 - Sustainable and environmentally-friendly practices

- PSAV (Audio/Visual)
 - Smart technology
 - Video production
 - Rigging
 - Expertise with concepts/ideas
 - Advanced technology
 - Single source representation
 - Graphic design
 - Scenic Elements

- Smart City Networks (Telecommunications)
 - High-speed internet
 - Dedicated internet access
 - Wifi for conventions/trade shows
 - Custom security solutions
 - Network design and engineering solutions

- Spot Focus (Digital Advertising)
 - Create custom display content
 - Interactive touch technology
 - Media stations
 - Indoor digital display systems
 - High profile LED signs
 - Real-time information streaming video

- ACE Parking (Parking Controls)
 - Garage Management
 - Parking enforcement
 - Valet services
 - Ground transportation assistance

KEY PERSONNEL FOR THE CHAMBER/CVB AND CONVENTION CENTER

Steve Van Dorn, President & CEO
e-mail: steve.vandorn@santaclara.org

David Andre, Vice President of Marketing & Communications
e-mail: david.andre@santaclara.org

Barbara Carlisle, Vice President of Finance & Operations
e-mail: barbara.carlisle@santaclara.org

Denise Harris, Vice President of Chamber Membership & Programs
e-mail: denise.harris@santaclara.org

Annette Manhart, Vice President of Convention Sales, Marketing & Services
e-mail: annette.manhart@santaclara.org

Colleen Head, Director of Association Sales and Marketing
e-mail: colleen.head@santaclara.org

Debbie Keller, Director of Sales, SMERF
e-mail: debbie.keller@santaclara.org

Anna Roa, Director of Convention Center Sales
e-mail: anna.roa@santaclara.org

Lisa R. Moreno, Convention Center General Manager
e-mail: lisa.moreno@santaclara.org

Bill Benaderet, Convention Center Assistant General Manager
e-mail: bill.benaderet@santaclara.org

For additional information, please contact
Santa Clara Chamber of Commerce and
Convention-Visitors Bureau
1850 Warburton Avenue, Santa Clara, California 95050
Telephone (408) 244-9660 FAX (408) 244-9202
www.santaclarachamber.org
www.santaclara.org

CONVENTION-VISITORS BUREAU
BUDGET REQUEST SUMMARY 2014-2015

	2014-2015 PROPOSED BUDGET	2013-2014 BUDGET	BUDGET CHANGE
<u>INCOME</u>			
BEGINNING BALANCE	\$20,064	\$45,343	(\$25,279)
TID REIMBURSEMENT	32,400	32,400	0
CITY CONTRACT-GENERAL FUND	1,521,526	1,521,526	0
DISCOUNT TICKET SALES	11,025	9,600	1,425
REGISTRATION SERVICES	500	250	250
HOTEL RESERVATIONS	2,000	2,000	0
INTEREST INCOME	<u>50</u>	<u>165</u>	<u>(115)</u>
TOTAL INCOME	<u>\$1,587,565</u>	<u>\$1,611,284</u>	<u>**(\$23,719)</u>
<u>EXPENSES</u>			
CONVENTION SALES & MARKETING	\$952,539	\$966,770	(\$14,231)
CONVENTION SERVICES	142,881	145,016	(2,135)
VISITOR MARKETING & COMMUNICATIONS	<u>492,145</u>	<u>499,498</u>	<u>(7,353)</u>
TOTAL EXPENSES	<u>\$1,587,565</u>	<u>\$1,611,284</u>	<u>**(\$23,719)</u>

**Represents a 1.5% decrease in total budget.

**CONVENTION CENTER
BUDGET REQUEST SUMMARY 2014 - 2015**

	2014-2015 PROPOSED BUDGET	2013-2014 BUDGET	BUDGET CHANGE
<u>OPERATIONS INCOME</u>			
Space Rental	\$2,500,000	\$2,400,000	\$100,000
Audio Visual	\$672,000	\$388,000	\$284,000
Telephone	\$280,000	\$238,189	\$41,811
Catering	\$2,700,000	\$2,400,000	\$300,000
Electrical	\$350,000	\$350,000	-
Advertisements	\$74,000	\$35,000	\$39,000
Other income/Interest/Etc.	\$175,000	\$172,000	\$3,000
Total Operating Income	\$6,751,000	\$6,000,689	\$750,311
Total Expenses	<u>\$6,358,831</u>	<u>\$5,685,675</u>	<u>\$673,156</u>
Expenses vs. Revenue	<u>\$392,169</u>	<u>\$315,014</u>	<u>\$77,156</u>
Ballroom License Allocation	*	\$300,780	\$15,040
Total Revenue to General Fund	\$392,169	\$615,794	\$92,195

*No funds projected due to dissolution of the RDA

**AGREEMENT
FOR THE OPERATION OF A
CONVENTION AND VISITORS BUREAU**

EXHIBIT "B"

AMOUNT OF CONTRIBUTION, TERMS OF PAYMENT & RESTRICTIONS

A. Amount of Contribution

Pursuant to the terms of this Agreement for services provided by the Recipient during the twelve month term of this Agreement, City shall pay Chamber said amount in twelve monthly payments as follows: one payment beginning July 1, 2014 in the amount of one hundred twenty-six thousand seven hundred and ninety-two dollars (\$126,792.00) and eleven consecutive payments of one hundred twenty-six thousand, seven hundred and ninety-four dollars (\$126,794.00) beginning August 1, 2014 through June 30, 2015, subject to budget appropriations.

B. Terms of Payment

In no event shall the sum of the City's payment under this Agreement exceed the sum of one million five hundred twenty-one thousand, five hundred and twenty-six dollars (\$1,521,526.00)

**AGREEMENT
FOR THE OPERATION OF A
CONVENTION AND VISITORS BUREAU
CITY OF SANTA CLARA, CALIFORNIA**

EXHIBIT "C"

INSURANCE COVERAGE REQUIREMENTS

Without limiting the Contractor's indemnification of the City, and prior to commencing any of the Services required under this Agreement, the Contractor shall purchase and maintain in full force and effect, at its sole cost and expense, the following insurance policies with at least the indicated coverages, provisions and endorsements:

A. COMMERCIAL GENERAL LIABILITY INSURANCE

1. Commercial General Liability Insurance policy which provides coverage at least as broad as Insurance Services Office form CG 00 01. Policy limits are subject to review, but shall in no event be less than, the following:
 - \$1,000,000 Each Occurrence
 - \$2,000,000 General Aggregate
 - \$2,000,000 Products/Completed Operations Aggregate
 - \$1,000,000 Personal Injury
2. Exact structure and layering of the coverage shall be left to the discretion of Contractor; however, any excess or umbrella policies used to meet the required limits shall be at least as broad as the underlying coverage and shall otherwise follow form.
3. The following provisions shall apply to the Commercial Liability policy as well as any umbrella policy maintained by the Contractor to comply with the insurance requirements of this Agreement:
 - a. Coverage shall be on a "pay on behalf" basis with defense costs payable in addition to policy limits;
 - b. There shall be no cross liability exclusion which precludes coverage for claims or suits by one insured against another; and
 - c. Coverage shall apply separately to each insured against whom a claim is made or a suit is brought, except with respect to the limits of liability.

B. BUSINESS AUTOMOBILE LIABILITY INSURANCE

Business automobile liability insurance policy which provides coverage at least as broad as ISO form CA 00 01 with policy limits a minimum limit of not less than one million dollars (\$1,000,000) each accident using, or providing coverage at least as broad as,

Insurance Services Office form CA 00 01. Liability coverage shall apply to all owned, non-owned and hired autos.

In the event that the Work being performed under this Agreement involves transporting of hazardous or regulated substances, hazardous or regulated wastes and/or hazardous or regulated materials, Contractor and/or its subcontractors involved in such activities shall provide coverage with a limit of two million dollars (\$2,000,000) per accident covering transportation of such materials by the addition to the Business Auto Coverage Policy of Environmental Impairment Endorsement MCS90 or Insurance Services Office endorsement form CA 99 48, which amends the pollution exclusion in the standard Business Automobile Policy to cover pollutants that are in or upon, being transported or towed by, being loaded onto, or being unloaded from a covered auto.

C. WORKERS' COMPENSATION

1. Workers' Compensation Insurance Policy as required by statute and employer's liability with limits of at least one million dollars (\$1,000,000) policy limit Bodily Injury by disease, one million dollars (\$1,000,000) each accident/Bodily Injury and one million dollars (\$1,000,000) each employee Bodily Injury by disease.
2. The indemnification and hold harmless obligations of Contractor included in this Agreement shall not be limited in any way by any limitation on the amount or type of damage, compensation or benefit payable by or for Contractor or any subcontractor under any Workers' Compensation Act(s), Disability Benefits Act(s) or other employee benefits act(s).
3. This policy must include a Waiver of Subrogation in favor of the City of Santa Clara, its City Council, commissions, officers, employees, volunteers and agents.

D. COMPLIANCE WITH REQUIREMENTS

All of the following clauses and/or endorsements, or similar provisions, must be part of each commercial general liability policy, and each umbrella or excess policy.

1. Additional Insureds. City of Santa Clara, its City Council, commissions, officers, employees, volunteers and agents are hereby added as additional insureds in respect to liability arising out of Contractor's work for City, using Insurance Services Office (ISO) Endorsement CG 20 10 11 85 or the combination of CG 20 10 03 97 and CG 20 37 10 01, or its equivalent.
2. Primary and non-contributing. Each insurance policy provided by Contractor shall contain language or be endorsed to contain wording making it primary insurance as respects to, and not requiring contribution from, any other insurance which the Indemnities may possess, including any self-insurance or self-insured retention they may have. Any other insurance Indemnities may possess shall be considered excess insurance only and shall not be called upon to contribute with Contractor's insurance.

3. Cancellation.

- a. Each insurance policy shall contain language or be endorsed to reflect that no cancellation or modification of the coverage provided due to non-payment of premiums shall be effective until written notice has been given to City at least ten (10) days prior to the effective date of such modification or cancellation. In the event of non-renewal, written notice shall be given at least ten (10) days prior to the effective date of non-renewal.
- b. Each insurance policy shall contain language or be endorsed to reflect that no cancellation or modification of the coverage provided for any cause save and except non-payment of premiums shall be effective until written notice has been given to City at least thirty (30) days prior to the effective date of such modification or cancellation. In the event of non-renewal, written notice shall be given at least thirty (30) days prior to the effective date of non-renewal.

4. Other Endorsements. Other endorsements may be required for policies other than the commercial general liability policy if specified in the description of required insurance set forth in Sections A through D of this Exhibit C, above.

E. ADDITIONAL INSURANCE RELATED PROVISIONS

Contractor and City agree as follows:

1. Contractor agrees to ensure that subcontractors, and any other party involved with the Services who is brought onto or involved in the performance of the Services by Contractor, provide the same minimum insurance coverage required of Contractor, except as with respect to limits. Contractor agrees to monitor and review all such coverage and assumes all responsibility for ensuring that such coverage is provided in conformity with the requirements of this Agreement. Contractor agrees that upon request by City, all agreements with, and insurance compliance documents provided by, such subcontractors and others engaged in the project will be submitted to City for review.
2. Contractor agrees to be responsible for ensuring that no contract used by any party involved in any way with the project reserves the right to charge City or Contractor for the cost of additional insurance coverage required by this Agreement. Any such provisions are to be deleted with reference to City. It is not the intent of City to reimburse any third party for the cost of complying with these requirements. There shall be no recourse against City for payment of premiums or other amounts with respect thereto.
3. The City reserves the right to withhold payments from the Contractor in the event of material noncompliance with the insurance requirements set forth in this Agreement.

AGREEMENT FOR SERVICES
by and between the
CITY OF SANTA CLARA, CALIFORNIA
and
CONVENTION AND VISITORS BUREAU

EXHIBIT "D"
ETHICAL STANDARDS

Termination of Agreement for Certain Acts.

- A. The City may, at its sole discretion, terminate this Agreement in the event any one or more of the following occurs:
1. If a Contractor¹ does any of the following:
 - a. Is convicted² of operating a business in violation of any Federal, State or local law or regulation;
 - b. Is convicted of a crime punishable as a felony involving dishonesty.³
 - c. Is convicted of an offense involving dishonesty or is convicted of fraud or a criminal offense in connection with: (1) obtaining; (2) attempting to obtain; or (3) performing a public contract or subcontract;
 - d. Is convicted of any offense which indicates a lack of business integrity or business honesty which seriously and directly affects the present responsibility of a City contractor or subcontractor; and/or,
 - e. Made (or makes) any false statement(s) or representation(s) with respect to this Agreement.

¹ For purposes of this Agreement, the word "Contractor" (whether a person or a legal entity) means any of the following: an owner or co-owner of a sole proprietorship; a person who controls or who has the power to control a business entity; a general partner of a partnership; a principal in a joint venture; or a primary corporate stockholder [i.e., a person who owns more than ten percent (10%) of the outstanding stock of a corporation] and who is active in the day to day operations of that corporation.

² For purposes of this Agreement, the words "convicted" or "conviction" mean a judgment or conviction of a criminal offense by any court of competent jurisdiction, whether entered upon a verdict or a plea, and includes a conviction entered upon a plea of nolo contendere within the past five (5) years.

³ As used herein, "dishonesty" includes, but is not limited to, embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, failure to pay tax obligations, receiving stolen property, collusion or conspiracy.

2. If fraudulent, criminal, or other seriously improper conduct of any officer, director, shareholder, partner, employee, or other individual associated with the contractor can be imputed to the contractor when the conduct occurred in connection with the individual's performance of duties for or on behalf of the Contractor, with the Contractor's knowledge, approval or acquiescence, the contractor's acceptance of the benefits derived from the conduct shall be evidence of such knowledge, approval, or acquiescence.
- B. The City may also terminate this Agreement in the event any one or more of the following occurs:
1. If the City determines that Contractor no longer has the financial capability⁴ or business experience⁵ to perform the terms of, or operate under, this Agreement; or
 2. If the City determines that the Contractor fails to submit information, or submits false information, which is required to perform or be awarded a contract with City, including, but not limited to, contractor's failure to maintain a required state issued license, failure to obtain a City business license (if applicable), or failure to purchase and maintain bonds and/or insurance policies required under this Agreement.
- B. In the event a prospective Contractor (or bidder) is ruled ineligible (debarred) to participate in a contract award process, or a contract is terminated pursuant to the these provisions, Contractor may appeal the City action to the City Council by filing a written request with the City Clerk to have the matter heard within ten (10) days of the notice given by the City. The matter will be heard within thirty (30) days of the filing of the appeal request with the City Clerk. The Contractor will have the burden of proof on the appeal. The Contractor shall have the opportunity to present evidence, both oral and documentary, and argument.

⁴ Contractor becomes insolvent, transfers assets in fraud of creditors, makes an assignment for the benefit of creditors, files a petition under any section or chapter of the federal Bankruptcy Code [11 U.S.C.], as amended, or under any similar law or statute of the United States or any state thereof, is adjudged bankrupt or insolvent in proceedings under such laws, or a receiver or trustee is appointed for all or substantially all of the assets of Contractor.

⁵ Loss of personnel deemed essential by the City for the successful performance of the obligations of the Contractor to the City.

AGREEMENT FOR SERVICES
by and between the
CITY OF SANTA CLARA, CALIFORNIA
and
CONVENTION AND VISITORS BUREAU

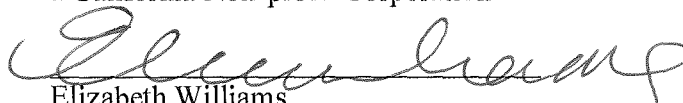
EXHIBIT "E"
AFFIDAVIT OF COMPLIANCE WITH ETHICAL STANDARDS

I, Elizabeth Williams, being first duly sworn, depose and state I am Chairman of the Board of Directors of Santa Clara Chamber of Commerce Inc. dba Santa Clara Chamber of Commerce Convention-Visitors Bureau and I hereby state that I have read and understand the language, entitled "Ethical Standards" set forth in Exhibit C. I have the authority to make these representations on my own behalf or on behalf of the legal entity identified herein. I have examined appropriate business records, and I have made appropriate inquiry of those individuals potentially included within the definition of "Contractor" contained in Ethical Standards at footnote 1.

Based on my review of the appropriate documents and my good-faith review of the necessary inquiry responses, I hereby state that neither the business entity nor any individual(s) belonging to said "Contractor" category [i.e., owner or co-owner of a sole proprietorship, general partner, person who controls or has power to control a business entity, etc.] has been convicted of any one or more of the crimes identified in the Ethical Standards within the past five (5) years.

The above assertions are true and correct and are made under penalty of perjury under the laws of the State of California.

SANTA CLARA CHAMBER OF COMMERCE, INC.
[dba SANTA CLARA CHAMBER OF COMMERCE
AND CONVENTION-VISITORS BUREAU
a California Non-profit Corporation



Elizabeth Williams
Chairman of the Board

NOTARY'S ACKNOWLEDGMENT TO BE ATTACHED

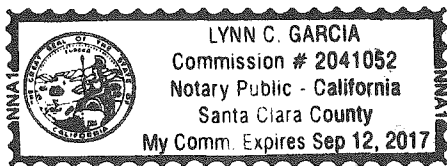
Please execute the affidavit and attach a notary public's acknowledgment of execution of the affidavit by the signatory. If the affidavit is on behalf of a corporation, partnership, or other legal entity, the entity's complete legal name and the title of the person signing on behalf of the legal entity shall appear above. Written evidence of the authority of the person executing this affidavit on behalf of a corporation, partnership, joint venture, or any other legal entity, other than a sole proprietorship, shall be attached.

California All-Purpose Acknowledgment

STATE OF CALIFORNIA
COUNTY OF SANTA CLARA } SS

On **June 17, 2014**, before me, Lynn C. Garcia, a Notary Public in and for said County and State, personally appeared **Elizabeth Williams** who proved to me on the basis of satisfactory evidence to be the person whose name is subscribed to the within instrument and acknowledged to me that she executed the same in her authorized capacity, and that by her signature on the instrument the person, or the entity upon behalf of which the person acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.



WITNESS my hand and official seal.

Lynn C. Garcia
NOTARY PUBLIC, STATE OF CALIFORNIA

THIS CERTIFICATE MUST BE ATTACHED TO THE DOCUMENT DESCRIBED BELOW:
Santa Clara Chamber of Commerce, Inc
Affidavit of Compliance with Ethical Standards

Vendor Number
S200001461 (Santa Clara Cha
S200001461 (Santa Clara C
Active Records Only
Insured Tasks Admin Tools
View
Insured
Notes
History
Deficiencies
Coverages
Requirements
Add
Help

Insured

Name:	Santa Clara Chamber Of Commerce
Account Number:	S200001461
Address:	1850 Warburton Avenue, Santa Clara, CA, USA, 95050
Status:	Compliant with Waived Deficiencies

Insured

Business Units PIRP Insured Info

Account Information

Account Number:	S200001461
Risk Type:	Exhibit C3 - Svc Contract >\$50K-Increased Exposure
Do Not Call:	Address Updated:

Address Information

Mailing Address	Physical Address
Insured: Santa Clara Chamber Of Commerce	Santa Clara Chamber Of Commerce
Address 1: 1850 Warburton Avenue	1850 Warburton Avenue
Address 2:	
City: Santa Clara	Santa Clara
State: CA	CA
Zip: 95050	95050
Country: USA	