City of Santa Clara

Affordable Housing Requirements Update

Affordable Housing Nexus Study





Overview

- Introduction to Nexus Study
- Current Affordable Housing Policy and Programs
- Considerations for Setting an Impact Fee
- Findings of the Nexus Study
- Options for Consideration
- Feedback





Multi-Jurisdiction Affordable Housing Nexus Studies

| Participating Jurisdictions | | | | | | |
|-----------------------------|--------------------------|----------|-----------|----------------|------------|--|
| Campbell | Los Altos | Milpitas | Albany | Fremont | Hayward | |
| Santa Clara | Santa Clara County | Saratoga | Livermore | San Leandro | Union City | |

- Residential Nexus Study
- Non-Residential Nexus Study



Santa Clara Inclusionary Housing Policy 1992

- New for sale developments with ten or more dwelling units to provide 10% Affordable Housing
- Moderate Income 80-120% AMI
- Currently no in-lieu fee
- Currently no impact fee for rental residential
- Currently no jobs housing impact fee for non-residential





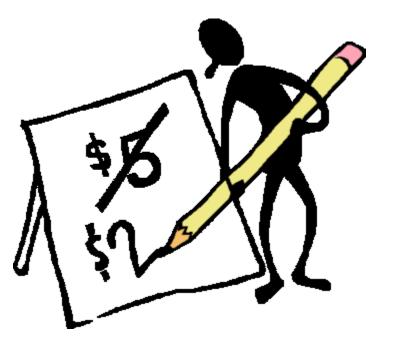
Affordable Housing Programs

- First Time Home Buyer Program (FTHB)
- Developer Loans
- Land Acquisition





Setting a Fee



Considerations

- Local Policy Objectives
- Maximum Supported Fee Levels



- Other Jurisdictions
- Public Outreach



Nexus Study: Findings and Recommendations





Residential





Maximum Supported Residential Impact Fees, City of Santa Clara

| | Single Family | Townhome | Condominium | Apartments |
|-------------------------|---------------|----------|-------------|------------|
| Per Market Rate Unit | \$71,800 | \$66,800 | \$51,700 | \$43,400 |
| Per Square Foot* | \$36.00 | \$39.30 | \$41.40 | \$48.30 |



| Inclusionary Requirements in Other Jurisdictions - Ownership Units | | | | | | |
|--|---|-------------------------|---|------------------------------------|--|--|
| City | Percent | Affordability Level | Fee | Fee by Right? | | |
| Santa Clara | 10% | Very Low to Moderate | None | N/A | | |
| Campbell | 15% | Low and Moderate | \$34.50 | Only projects 6 du/ ac. or less | | |
| Los Altos | 10% | Low and Moderate | None | N/A | | |
| Cupertino | 15% | ½ Moderate, ½ Median | \$15 detached; \$16.50 attached \$20 multifamily | Projects under 7 units only | | |
| San Jose* | 15% | Moderate | Affordability gap based on attached unit re-sales. | Yes | | |
| Mountain View | 10% | Median | 3% of sales price | Projects under 10 units only | | |
| Sunnyvale | 12.5% | Moderate | 7% of sales price | Projects under 20 units only | | |
| Fremont | Attached 3.5% + fee Detached: 4.5% + fee | Moderate | With on-site units: Attached: \$18.50 psf Detached: \$17.50 psf If no on-site units: Attached: \$27 psf Detached: \$26 psf | Yes | | |



Impact Fees in Other Jurisdictions – Rental Units

| City | Impact Fee | Min. Project Size Subject to Fee |
|---------------|--|-------------------------------------|
| Cupertino | \$20 / sq. ft. (\$25 for projects over 35 du/acre) | 1 unit |
| San Jose | \$17/sq. ft. | 3 units |
| Mountain View | \$17/sq. ft. | 5 units |
| Sunnyvale | 17/sq. ft. (\$8.50 for projects with 4 – 7 units) | 4 units |
| Fremont | \$17.50/sq. ft. | 2 units |



Potential Market Adjustments to Absorb Illustrative Fee Levels

| | Each \$1 Fee | \$10 Fee | \$20 Fee | \$30 Fee | \$40 Fee |
|---|--------------|----------|----------|----------|----------|
| Increase in Rents/Income | 0.14% | 1.4% | 2.8% | 4.2% | 5.6% |
| Decrease in Direct Costs | 0.31% | 3.1% | 6.3% | 9.4% | 12.5% |
| Decrease in Land Values (based on \$120/sf) | 1.02% | 10.2% | 20.5% | 30.7% | 40.9% |







Maximum Supported Non-Residential Impact Fees

| Building Type | Fee (per square foot) |
|------------------|-----------------------|
| Office | \$142.70 |
| High Tech Office | \$158.80 |
| Retail | \$268.00 |
| Hotel | \$128.70 |
| Light Industrial | \$149.60 |
| Warehouse | \$47.80 |

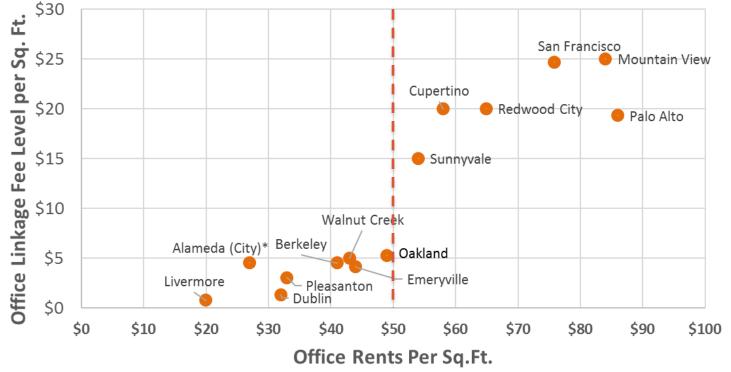


Non-Residential Housing Impact Fees-Nearby Jurisdictions

| Jurisdiction | Office \$/SF | Retail \$/SF | Hotel \$/SF | Industrial \$/SF |
|---------------|--------------|--------------|-------------|------------------|
| Mountain View | \$25.00 | \$2.68 | \$2.68 | \$25.00 |
| Cupertino | \$20.00 | \$10.00 | \$10.00 | \$20.00 |
| Palo Alto | \$19.85 | \$19.85 | \$19.85 | \$19.85 |
| Sunnyvale | \$15.00 | \$7.50 | \$7.50 | \$15.00 |
| San Francisco | \$24.61 | \$22.96 | \$18.42 | \$19.34 |
| Redwood City | \$20.00 | \$5.00 | \$5.00 | N/A |
| Menlo Park | \$15.57 | \$8.45 | \$8.45 | \$8.45 |
| San Jose | N/A | N/A | N/A | N/A |



Linkage fees vs. Office Rents in Alameda and Santa Clara Counties (& Selected Additions)



(annual full service asking rents for Class A space as of Q1 2016)



Fees as a Percent of Development Costs

| Building Type | 2% | 3% | 4% | 5% |
|-------------------|----------|----------|----------|----------|
| Office | \$11 psf | \$17 psf | \$23 psf | \$29 psf |
| Hotel | \$7 psf | \$11 psf | \$15 psf | \$19 psf |
| Retail/Restaurant | \$9 psf | \$13 psf | \$18 psf | \$22 psf |
| Light Industrial | \$5 psf | \$8 psf | \$11 psf | \$14 psf |



Residential Fee Considerations

- For- Sale (10%)
 - No in-lieu fee > 9 dwelling units
 - In-lieu fee ≤ 9 dwelling units (80-90% supported fees)
 - In-lieu fee for fractional units (80-90% supported fees)



- Residential Rental Impact Fee (\$25-35/sq. ft.)
- In-lieu provision of affordable housing on site (10%)
- Provision off site with restrictions





Non-Residential Fee Considerations

- Office (\$5-10/sq. ft.)
- Hotel (\$o/sq. ft.)
- Retail (\$o/sq. ft.)
- Light Industrial (\$2-5/sq. ft.)





Other Considerations

- When are fees due?
- Rates subject to cost escalator
- Credit
- Exemptions
- Pipeline Provisions





Next Steps

- Community Meetings
 - Monday, January 9, 2017 at 4:00pm, Santa Clara Senior Center (1303)
 Fremont Street)
 - Thursday, January 12, 2017 at 7:00pm, City Hall Council Chambers (1500
 Warburton Avenue)
- Public Outreach Consideration
- Planning Commission (January 25, 2017)
- City Council (February 21, 2017)



Feedback

- Provide your input today
- Fill out a comment card
- Get in touch via telephone/email

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January 9 2017





